



Muskegon Community College

BOARD OF TRUSTEES BOARD RETREAT MINUTES

August 20, 2018 – 9:00 a.m.

Sturuss Technology Center – Room 226

I. Tuition and Out-of-District Fees

- Currently MCC offers in-district rates for Early College and Dual Enrollment students.
- Dr. Nesbary noted that Early College and Dual Enrolled students are state sponsored students who are funded by the Foundation Allowance from the State of Michigan, as opposed to other sources of revenue. Students from Ottawa County are charged in-district rates for attending Muskegon Community College, a discount of about 45 percent of what they would pay if paying out-of-district tuition.
- The Board inquired how many students from Newaygo and Ottawa County are Dual Enrolled and how many are Early College. It was confirmed there are approximately 500 students. The ISD is paid \$7,800 per pupil and pays MCC in-district tuition of approximately \$2,700 for a full class load. The \$24 technology fee and \$13 infrastructure fee per contact hour are waived, and the ISD purchases student books. Students under 19 years of age make up 38% of MCC's current Fall enrollment.
- A service area fee was discussed. Administration will review the rate and fee structure for both the Early College and Dual Enrollment programs. A service fee will be considered for Early College and Dual Enrollment at a later date.
- Promise Students who are out-of-county but within the Muskegon Promise boundaries – tuition and fee review. The Board inquired about the number of students who are in the Promise Zone boundaries but outside Muskegon County. Dr. Nesbary responded that new Promise Zone students outside the district are expected to be very small and those students may appeal to the Promise Zone Board to cover their tuition. No action will be taken on the Promise request from the July Board meeting. Dr. Nesbary will contact the superintendents, letting them know MCC will be consistent across the board for in-district and out-of-district fees.

2. Community College District Consolidation – At the MCCA Summer Conference, there was a discussion amongst trustees regarding whether there is any interest in exploring a merger/consolidation of community colleges. Attorney Rob Dubault joined the meeting to share information on this topic. There is nothing in the community college statute that talks about merging or consolidating community colleges. Annexation is discussed in the community college statute, but only areas that are not already annexed into another district are eligible for annexation. The statute does not say it cannot be done, but it does not say it can be done. Perhaps there is a legislative fix that could be explored.

Rob stated that the Urban Cooperation Act allows both local governmental units and public agencies to partner pursuant to an agreement between the parties, and anything the parties can do, they can do together and it's a matter of dividing up how that's going to be done. This does not have to be a 50/50 division of responsibilities. This might be something that could be explored more easily and quickly and it would not take a vote of the citizens of the entity. A meeting will be scheduled with the college presidents and a few board members of the college that approached MCC to discuss this further.

3. Lakeshore Fitness Center

- Dr. Selmon shared a summary of the new Health and Wellness Center set to open in January on the main campus.
 - Tuition for residents over 65 was discussed, as well as the Silver Sneakers program.
 - Ken Long presented Financials for the Lakeshore Fitness Center.
 - Marty indicated a group has reviewed three or four different scenarios for the LFC and concluded that it is best to stay the course for right now. The building would need \$5-7M in upgrades, with \$2-\$3M needed for mechanical upgrades along. The total investment to date is \$3.7M, which includes the initial purchase price, staff, and equipment.
 - The Board is interested in the following:
 - Exploring what it would take for MCC to manage the facility.
 - Reviewing the Silver Sneakers program.
 - Exploring all options, including working with the community and/or Community Foundation, exiting the facility, etc.
 - Looking at some short term fixes to reduce operating costs.
 - In the next couple of months, Administration will set parameters, gather data, etc. MCC will also look at a collaboration of different community groups (individuals, schools, Community Foundation) to fulfill the need as it relates to community wellness and a potential aquatics center.
4. Sturris Technology Center Infrastructure was discussed. Mediation is scheduled for October 2nd. MCC has been moving forward and correcting the infrastructure issues.
5. Building Options for MCC's campus in Ottawa County were discussed in detail. MCC currently leases space at the Community Center and there are other options that are less expensive. The Board is interested in receiving a formal proposal from Administration at the September Board meeting.
6. Board Evaluation – Chair Crandall and Trustee Moore will review the policy governance booklet related to board evaluation and bring back suggestions to the Board.
7. Financial End Policy Modification – In the Board of Trustees Policy Governance Manual, Policy 5.02 Financial Stability, item 3 will be amended to read: The College will present to the Board of Trustees **any significant change to operational expense or the** scope, cost, or timeline of capital projects.
8. Foundation Emeritus Board – The Foundation Board has been looking at our cohort college foundations. A common practice many of the college foundations follow is listing an Emeritus Board. This lists anyone who has served on the board, recognizing them for their contributions to the college and keeping them active and connected with the Foundation. The Foundation is working on listing Emeritus Board members and considering recognizing them at Donor Appreciation Day in November.
9. Other – A differential tuition review for nursing was requested.

With no further business, the meeting was adjourned at 12:52 p.m.

Minutes submitted by Secretary Nancy Frye.

/csd